



**WATER KNOWLEDGE FOR ALL:
EMPOWERING INDIVIDUALS,
ENABLING ENVIRONMENTS**

CAPACITY DEVELOPMENT FOR
SUSTAINABLE WATER MANAGEMENT

2015 Annual Report

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WATER KNOWLEDGE FOR ALL: EMPOWERING INDIVIDUALS, ENABLING ENVIRONMENTS

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Netherlands



UN PHOTO: RICK BAJORNAS (LEFT); JC MCILWAINE (CENTRE AND RIGHT)

To address the many challenges related to water, we must work in a spirit of urgent cooperation, open to new ideas and innovation, and prepared to share the solutions that we all need for a sustainable future. If we do so, we can end poverty, promote global prosperity and well-being, protect the environment and withstand the threat of climate change.

UN Secretary-General Ban Ki-moon, World Water Day, 2015

BOX 1. CAP-NET OBJECTIVES, 2014-2018

Capacity development

To develop the capacity of institutions and individuals to sustainably manage and use water and coastal zone resources and to adapt to increasing climate variability within a context that addresses, human rights, gender equity, integrity, diplomacy and sustainable livelihoods.

Strengthening partnerships

To improve water management practices by:

- using effective networks of capacity developers to impact on the ground; and
- developing partnerships with international agencies and private-sector organizations to improve their outreach and collaboration on capacity developing.

Knowledge management

To develop and implement responsive and innovative knowledge management systems that ensure universal access to the best international and local knowledge for all, measure the effectiveness of capacity development services and review indicators and monitoring systems.

WATER KNOWLEDGE FOR ALL

The amplification of the world's water problems over the past two decades has greatly increased the importance of sustainably managing water resources. Capacity development — a process through which individuals, organizations and societies obtain, strengthen and maintain the capabilities to set and achieve their own development objectives¹ — is an effective instrument to improve water resource management. Cap-Net, the United Nations Development Programme (UNDP) global network for capacity development in sustainable water management, is in its 2014–2018 strategic period, themed 'Water Knowledge for All: Empowering Individuals, Enabling Environments'. As part of the UNDP Water and Ocean Governance Programme, Cap-Net UNDP has projected its role as an agent of change through individual and institutional capacity development and is poised to deliver on the Sustainable Development Goals (SDGs) through its extensive partnerships and affiliated networks.

In 2015, Cap-Net UNDP completed its fourteenth successful year with financial support from the Government of Sweden (Sida) and the previous year's remaining available funds from the Government of Netherlands (DGIS). After three phases of progressive interventions,² Cap-Net UNDP has progressed up the capacity development ladder by maintaining the strengths and capacities of networks to deliver programmes with more partner contributions (see Figure 1).

FIGURE 1. THE CAPACITY DEVELOPMENT LADDER



SDG PREPAREDNESS



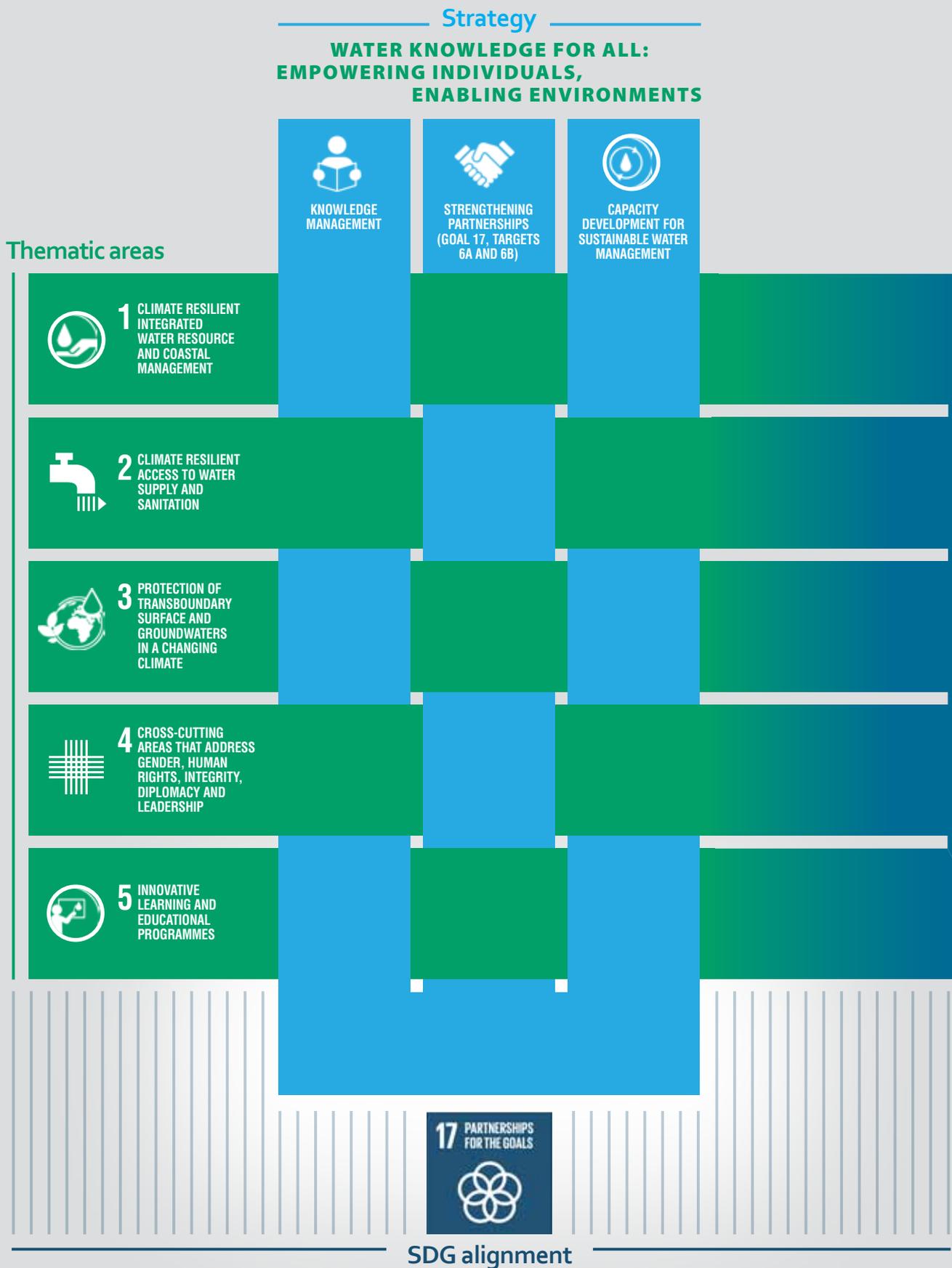
Cap-Net UNDP thematic areas and its capacity development outputs and outcomes are aligned with the means of implementation of the global development agenda. For example, SDG 17 (Strengthen the means of implementation and revitalize the global partnership for sustainable

development) underpins all Cap-Net UNDP work: Strengthening and expanding the Cap-Net UNDP global network forms the basis of its contribution to achieving many development goals within the approach of integrated water resources management (see Figure 2).

1. United Nations Development Programme, 2009. 'Capacity Development: A UNDP Primer'.

2. Cap-Net UNDP Phase 1: 2002–2005; Phase 2: 2006–2009; Phase 3: 2010–2015.

FIGURE 2. CAP-NET STRATEGY AND CONTRIBUTION TO REALIZING THE SUSTAINABLE DEVELOPMENT GOALS





Goal 1: End poverty in all its forms everywhere
TARGETS 1.4, 1.5



Goal 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture
TARGETS 2.3, 2.4



Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable
TARGETS 11.1, 11.3, 11.6

Goal 3: Ensure healthy lives and well-being for all at all ages
TARGETS 3.3, 3.4, 3.9



Goal 12: Ensure sustainable consumption and production patterns
TARGETS 12.2, 12.4

Goal 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all
TARGETS 4.7



Goal 13: Take urgent action to combat climate change and its impacts
TARGETS 13.1-13.3

Goal 5: Achieve gender equality and empower all women and girls
TARGETS 5.4, 5.5



Goal 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development
TARGETS 14.2

Goal 6: Ensure availability and sustainable management of water and sanitation for all
TARGETS 6.1-6.6



Goal 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss
TARGETS 15.1-15.3, 15.8



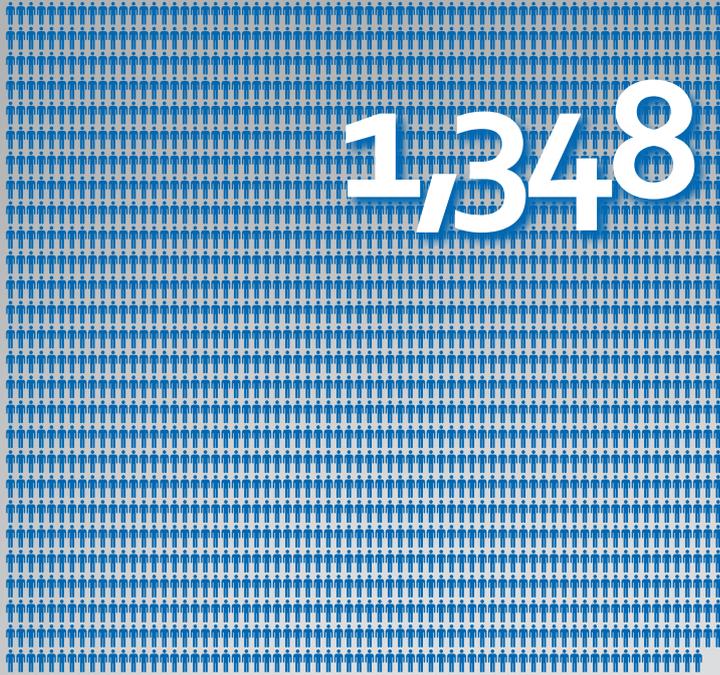
Goal 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels
TARGETS 16.5-16.8, 16.10



Goal 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development everywhere
TARGETS 17.6-17.7, 17.9, 17.16, 17.18

SDG contribution

FIGURE 3. KEY CAP-NET UNDP ACHIEVEMENTS IN 2015



WATER MANAGERS,
PROFESSIONALS
AND PRACTITIONERS
TRAINED THROUGH

41
TRAINING PROGRAMMES



NEW TRAINERS IN AFRICA
EARTH OBSERVATION TOOLS
IN INTEGRATED WATER
RESOURCES MANAGEMENT



NEW TRAINING
PACKAGES PUBLISHED



STUDENTS
AND TEACHERS
REACHED BY

4
INNOVATIVE
EDUCATIONAL
PROGRAMMES



NETWORKS TRAINED
IN SOUTH-EAST ASIA
LEADERSHIP AND
NETWORK MANAGEMENT



36
ACTIVE PARTNERSHIPS FOR
IWRM CAPACITY DEVELOPMENT

20
NETWORKS RECEIVING
FINANCIAL SUPPORT

27
ACTIVE NATIONAL,
REGIONAL AND THEMATIC
PARTNER NETWORKS

15
NETWORKS MONITORING
TRAINING OUTCOMES
AND IMPACTS



ACHIEVEMENTS

Cap-Net UNDP continues to develop capacities on the ground through demand-driven training, educational activities and training of trainers programmes. Cap-Net UNDP strengthened regional and country networks, developed and maintained partnerships through collaborative programmes. Knowledge management activities were continued through the development and dissemination of training materials.

2015 was a remarkable year. Cap-Net UNDP doubled the outputs that it planned at the beginning of the year. Altogether, Cap-Net UNDP trained 1,879 individuals including professionals, water managers and students through 47 training and educational programmes. Participants represented 92 countries.

Mainstreaming gender in training programmes

Cap-Net UNDP integrates gender into its training materials and encourages gender-balanced participation in training programmes. This approach leads to increased gender-equitable representation and gender-sensitive planning in water management.

Although female participation in 2015 trainings fell short of parity, it was often representative of the target audience's existing gender make-up, which varied from country to country but typically included more men than women, particularly in key official water stakeholder positions. Nonetheless, historical Cap-Net training gender participation trend demonstrates the need to continue efforts to increase women's participation in water management (see Figure 4).

Training programme themes and geographic reach

On-the-ground demand for training and localizing various new topics varied among different regions and countries. One of the leading factors in effectively reaching a large and diverse group of participants was the higher financial and in-kind support leveraged by local networks and their partners — US\$1.95 of leveraged funds for each \$1 invested in Cap-Net UNDP.

See Figure 5 for training programme themes and participants' geographic distribution.

FIGURE 4. FEMALE PARTICIPATION IN CAP-NET UNDP TRAINING PROGRAMMES, 2010–2015 (%)

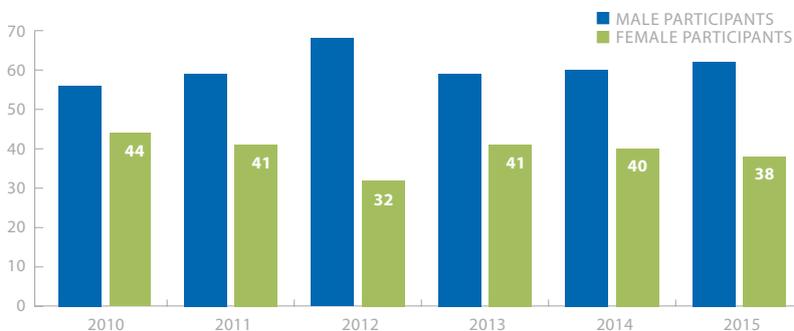
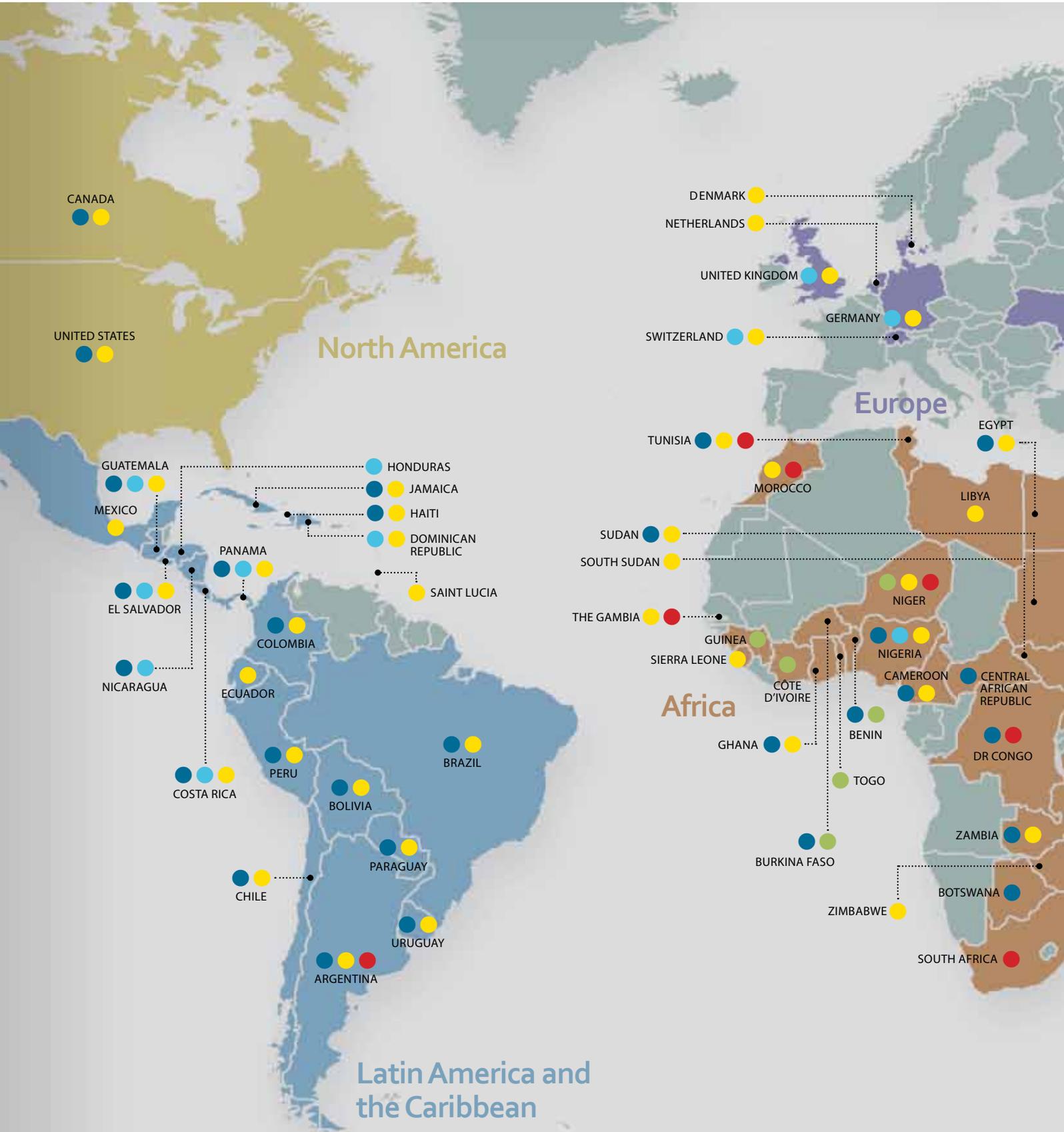
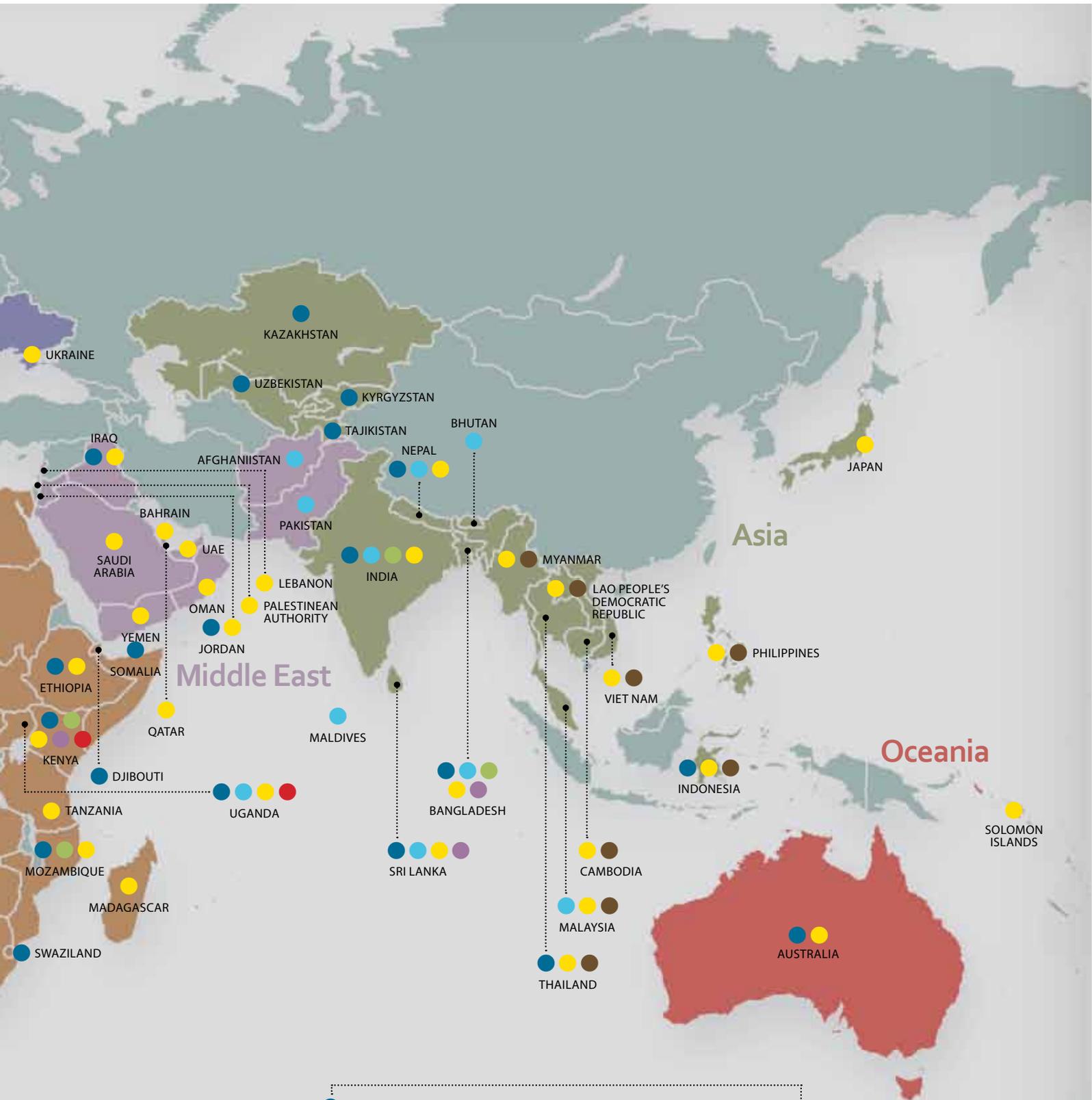


FIGURE 5. GEOGRAPHIC REACH AND TOPICS OF CAP-NET UNDP 2015 TRAINING PROGRAMMES





- Climate resilient integrated water resources and coastal management
- Climate resilient access to water supply and sanitation
- Protection of transboundary surface and groundwater in a changing climate
- Cross-cutting areas training
- Innovative learning and educational programmes
- Capacity developers training
- Network management

CAPACITY DEVELOPMENT DELIVERY

Aligned with the UNDP Water and Ocean Governance Programme strategic themes, capacity development activities are categorized as:

- 1) Climate-resilient integrated water resources and coastal management;
- 2) Climate-resilient access to water supplies and sanitation;
- 3) Protection of transboundary surface and ground waters in a changing climate;
- 4) Cross-cutting areas; and
- 5) Innovative learning and educational programmes.

Responding to climate change has been mainstreamed in many activities aligned with the UNDP Water and Ocean Governance Programme.

1. Climate-resilient integrated water resources and coastal management



Capacities of 426 water stakeholders and practitioners were developed to improve water and coastal management practices, addressing management functions such as allocation, pollution prevention, planning, financial management, monitoring and climate change adaptation. Participants from governmental and non-governmental organizations and civil societies in 49 countries gained knowledge through 15 training programmes on IWRM themes.

2. Climate-resilient access to water supply and sanitation



Achieving remarkable progress, 449 water managers, community leaders, professionals and practitioners from 21 countries gained knowledge on water supply, sanitation and water security in a changing climate through 8 training programmes. Working towards achieving SDG 6, some of the courses were targeted to specific officials working on water supply and sanitation, and integrated with ongoing sanitation projects and regional alliances.



Technology for efficient water use

Erkin Munarbayev, an engineer, participated in the 'Water saving technologies for industry: legal requirements and practical recommendations' training programme. Erkin has developed new technical skills in water-saving technologies; he is fully implementing these skills in his work. Erkin states: "Our company, in the nearest future, is planning the reconstruction of equipment for a more economical and rational use of water resources."

Reported by CAR@WAN



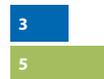
3. Protection of trans-boundary surface and groundwater in a changing climate

■ TARGETS ■ ACHIEVEMENTS

STAKEHOLDERS TRAINED



TRAINING PROGRAMMES



Capacity development on trans-boundary surface and groundwater reached 129 water managers; stakeholders in Africa and Asia were trained in 10 countries through 5 training programmes.

4. Cross-cutting areas

■ TARGETS ■ ACHIEVEMENTS

STAKEHOLDERS TRAINED



TRAINING PROGRAMMES



Altogether, 344 water practitioners and stakeholders across 69 countries were trained through 13 programmes in water management-related

areas, such as water integrity and transparency, human rights-based approach to water, gender and water diplomacy.

5. Innovative learning and educational programmes

Initiated in 2014, the Cap-Net UNDP Virtual Campus is an innovative education platform to increase Cap-Net and partner outreach at a reduced costs. It has proven to be effective. In 2015, the Virtual Campus hosted four online training courses, which tremendously expanded outreach to countries beyond those serviced by local networks.

Cap-Net UNDP-adapted version of the Aqua Republica simulation game was tested with teachers and students in Argentina and Kenya. Aqua Republica creates a challenging environment, stimulating players' curiosity and imagination and giving them control over water resource management decision-making.

Another school education event, the Junior Water Award programme conducted in Sri Lanka, engaged students in incorporating water knowledge into school projects.

STRENGTHENING PARTNERSHIPS

Networks and partnerships are the strength that spearheads the Cap-Net UNDP global network and delivery of capacity development programmes. Through network strengthening and member trainings, Cap-Net UNDP responds to on-the-ground demand and transfers ownership of capacity development processes to local and regional partners.

Building the knowledge and skills of trainers and educators in various aspects of water management

In partnership with the European Space Agency's TIGER Capacity Building Facility,³ the training of trainer programmes on applying remote sensing techniques in agriculture trained 21 water professionals from 8 countries in Africa.

Improving network effectiveness

Regional and country networks received the support necessary to achieve effective implementation and to develop membership relevant to water sector capacity needs. In total, 20 networks received core financial support, which served as seed money for networks to develop, seek partner contributions and deliver capacity development activities. The Aguajaring network conducted a training course on network leadership for the Southeast Asia region.

The annual network manager and partner meeting, themed 'Networking and capacity development: response to advances in information technology', was held in Cartagena de Indias, Colombia. Hosted by the Spanish Agency for International Development Cooperation, the meeting was attended by 43 delegates from partner networks and organizations. Discussions

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3. Launched in 2002, the European Space Agency's TIGER initiative promotes the use of earth observation for improved integrated water resources management in Africa. The TIGER Capacity Building Facility is responsible for setting up a capacity building and training programme in support of the research in the TIGER initiative.

continued on Cap-Net UNDP contributions to the SDGs and the use of information and communication technology in networking and capacity development for sustainable water management. A network member from Watercap, Kenya, joined the Cap-Net UNDP global secretariat for a three-month assignment as a network attachment.⁴

Partnership development

Partnerships have been maintained and developed for new and continued collaborative programmes in diverse subjects. In addition to 36 active partnerships (see Table 1), country and regional networks built and maintained many local-level alliances.

BOX 2. CAP-TEC: AN INITIATIVE FOR THE USE OF NEW TECHNOLOGY IN SUSTAINABLE WATER MANAGEMENT

Following inception meetings held in 2014, an expert consultation meeting was held on 26–27 March 2015 at the UNESCO Institute for Water Education, Delft, the Netherlands. The meeting identified the need to incorporate and expand the use of innovative learning tools and technologies in support of capacity development for sustainable water management. The Cap-Tec strategic approach is to expand the outreach, thematic focus and types of activities of the Cap-Net UNDP network, integrating the use of innovative technologies for sustainable water management and productivity.



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4. The network attachment post is based at the Cap-Net UNDP global secretariat to provide partner network staff with an annual opportunity to gain experiences from the global network.

TABLE 1. COLLABORATIVE CAP-NET UNDP PROGRAMMES AND PARTNERS

COLLABORATIVE PROGRAMME	PARTNERS
Aqua Republica: serious games for water education	United Nations Environment Programme Centre for Water and Environment (UNEP-DHI)
Cap-Tec: capacity development for the use of new technologies in water management	European Space Agency, Faculty of Geo Information Science and Earth Observation of the University of Twente (ITC), UNESCO-IHE Institute for Water Education, UNEP-DHI, Rain foundation, Akvo, World Bank, the Netherlands Ministry of Foreign Affairs Directorate-General for International Cooperation (DGIS)
Network management for water capacity development	Spanish Agency for International Development Cooperation (AECID)
Drought management	UNEP-DHI, ITC
Earth observation tools for integrated water resources management	ITC, European Space Agency TIGER initiative
Ecosystems functions and services in integrated water resources management	United Nations Environment Programme (UNEP), UNESCO-IHE
Gender and water	Gender and Water Alliance
Groundwater for river basin organizations	German Federal Institute for Geosciences and Natural Resources (BGR), International Groundwater Resources Assessment Centre (IGRAC), Groundwater Management Advisory Team (GW-MATE), International Water Management Institute (IWMI)
Human rights-based approach to integrated water resources management	UNDP Water Governance Facility (WGF), International Water Institute (SIWI), WaterLex
International water law	Global Water Partnership (GWP)
Knowledge management in water resources management	UNESCO-IHE, French Development Agency (AFD), German Federal Enterprise for International Cooperation (GIZ), UNEP
Leadership and water diplomacy	UNESCO-IHE, International Water Centre (IWC), Nyenrode
Pollution management manual completion	UNEP, UNEP-DHI
Sustainable development in related to water	Rio+ World Centre for Sustainable Development
Sustainable sanitation and water management	Seecon/Cewas, Acquawise
The Water Channel, communication	MetaMeta
Water integrity and accountability, water governance, global outlook	WGF, SIWI, Water Integrity Network (WIN), GWP, GIZ, Transparency International, IWMI, UNESCO-IHE
Water safety plans for utilities	International Water Association (IWA)
Water supply and sanitation	Water for People, Centre for Affordable Water and Sanitation Technology (CAWST), Rural Water Supply Network (RWSN)
Water, climate and development	GWP, Swedish Meteorological and Hydrological Institute, Swiss Agency for Development and Cooperation Global Programme Water Initiatives (SDC-GPWI)
Water footprint awareness and assessment	Water Footprint Network
Water and energy	United Nations Sustainable Energy for All

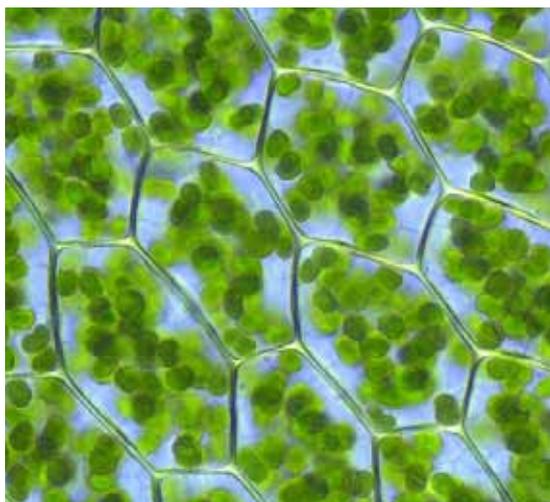
“Cap-Net UNDP has an immeasurable role to contribute in achieving the water-related targets of the SDGs.”

Dr. Joakim Harlin, Cap-Net UNDP Chairperson, at the 2015 annual network managers and partners meeting in Cartagena de Indias, Colombia

KNOWLEDGE MANAGEMENT

Cap-Net UNDP’s knowledge management programme acknowledges the importance and interactivity of global and local knowledge, integrating both into learning materials that are widely available and easily accessible.

KRISTIAN PETERS/FABELFROH



Earth observation techniques for sustainable management of water resources research

Kabuya Mulamba Pierre, who participated in the training on the use of earth observation methods for water quality, used the knowledge obtained for academic purposes. He supervised research that used earth observation techniques to determine the concentration of chlorophyll in the lakes situated in remote areas of the country.

Reported by Watercap

TABLE 2. CAP-NET UNDP INTERNET STATISTICS

Website session views		30,413
Website users	new visitors	14,860
	returning visitors	6,369
Total downloads		6,132
Cap-Net UNDP newsletter		2,595
Facebook users		468
Twitter users		204
LinkedIn followers		151

Development of training materials

Two training packages were finalized and published, ‘Drought Risk Management in Integrated Water Resources Management’ and ‘Human Rights-based Approach to Integrated Water Resources Management’. Discussions were initiated for new training packages on ‘Coastal Zone Management’, ‘Indigenous People and Integrated Water Resources Management’ and ‘Water and Energy’. Networks developed regional and thematic training manuals, such as ‘Integration of Groundwater Management into Transboundary Basin Organizations in Africa’. Cap-Net UNDP and the UNDP Water Governance Facility jointly contributed to the ‘Water Integrity Global Outlook 2015’, the successor to the 2008 global corruption report on water.⁵ In a collaborative programme with Cap-Net UNDP, the European Space Agency’s TIGER initiative finalized the toolkit on ‘Earth Observation in Water Resources Management for Africa’, which will be developed into a training manual.



Information management and communication

The Cap-Net UNDP website was improved and continued to serve as an information, news and knowledge-sharing platform in English and Spanish (see Table 2). Cap-Net UNDP also developed a new animation that explains how it contributes towards achieving the SDGs, viewed by 152 people in the first 10 days.

5. Transparency International. *Global Corruption Report 2008: Corruption in the Water Sector*. 25 June 2008.

Change of attitudes and norms towards water and sanitation

Padmini Sahoo, a differently abled women who lived in a thatched roof house with no toilet in Gausingh village, Kendrapara district, India, was motivated and convinced by Kuntala Bihar, the village leader, to construct a toilet near her house. Kuntala acquired this knowledge through participation in the training on water and sanitation conducted by the Institute for Rural Development and Planning with the SCaN network. Many Cap-Net training participants contributed to the Bharat Nirman (Clean India) programme, and used the gained knowledge to scale up activities on water, sanitation and hygiene services.



Reported by SCaN

UN PHOTO/KIBAE PARK

Monitoring, evaluation and learning plan implementation

The Cap-Net UNDP monitoring, evaluation and learning plan entails monitoring at all stages of the programme and incorporating lessons into future planning. Networks annually measure the outcomes of capacity development activities through outcome surveys, using a simple

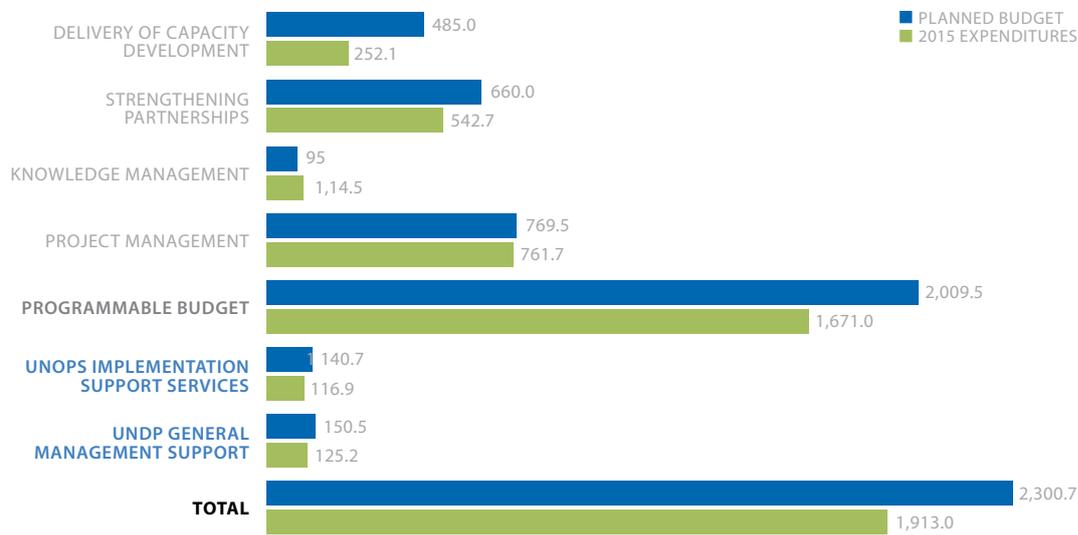
questionnaire and further follow-ups with participants. Although capacity development impacts are difficult to separate from many other intervening factors, the majority of respondents to the outcome survey have used and shared the acquired knowledge. Cap-Net UNDP is on the right track as an agent of change; knowledge on water management is widely available and shared, which will trigger positive changes through individual actions.

FIGURE 6. PARTICIPANT USE AND SHARING OF ACQUIRED KNOWLEDGE (%)



PROJECT MANAGEMENT

FIGURE 7. BUDGET REALIZATION IN STRATEGIC AREAS, 2015 (US\$ THOUSANDS)



Overall, project management was efficient and effective, demonstrating sound management practices, effective project monitoring and achievement of planned targets with a budget that was lower than in previous years. With the support of the Brazilian federal government and the state and municipal governments of Rio de Janeiro, Cap-Net UNDP global secretariat staff was retained at current levels and co-located with the Rio+ Centre in a building in the state of Rio de Janeiro. Altogether, eight staff members served during the year.

The global secretariat hosted one student internship. The mid-year and end-year management board meetings were held successfully.

Funds from Sida, under the UNDP – Government of Sweden agreement, and savings from Phase III DGIS funds, were utilized for achievements in 2015. The total budget planned for the year was \$2.3 million; \$1.91 million was spent by the end of the year. Some payments for November and December programmes were brought forward to 2016, resulting in lower expenditure than planned.



Socializing information: water management integrity and transparency in Latin America

Carlos Miranda Canales (Municipal Mayor) and Luis Alonso Fuentes Posas (Municipal Councillor) of the Municipality of Comayagua, Honduras, report they have been socializing information using institutional water structures created in their town: water and sanitation project in the Comayagua Valley, Honduras, urban water service providers, the Supervision and Control of Water Comayagua Unit, the Municipal Water and Sanitation Commission and the Rural Water sector management boards. In addition to ensuring water management transparency, Cap-Net training participants act as agents of change by sharing knowledge.

Reported by REDICA

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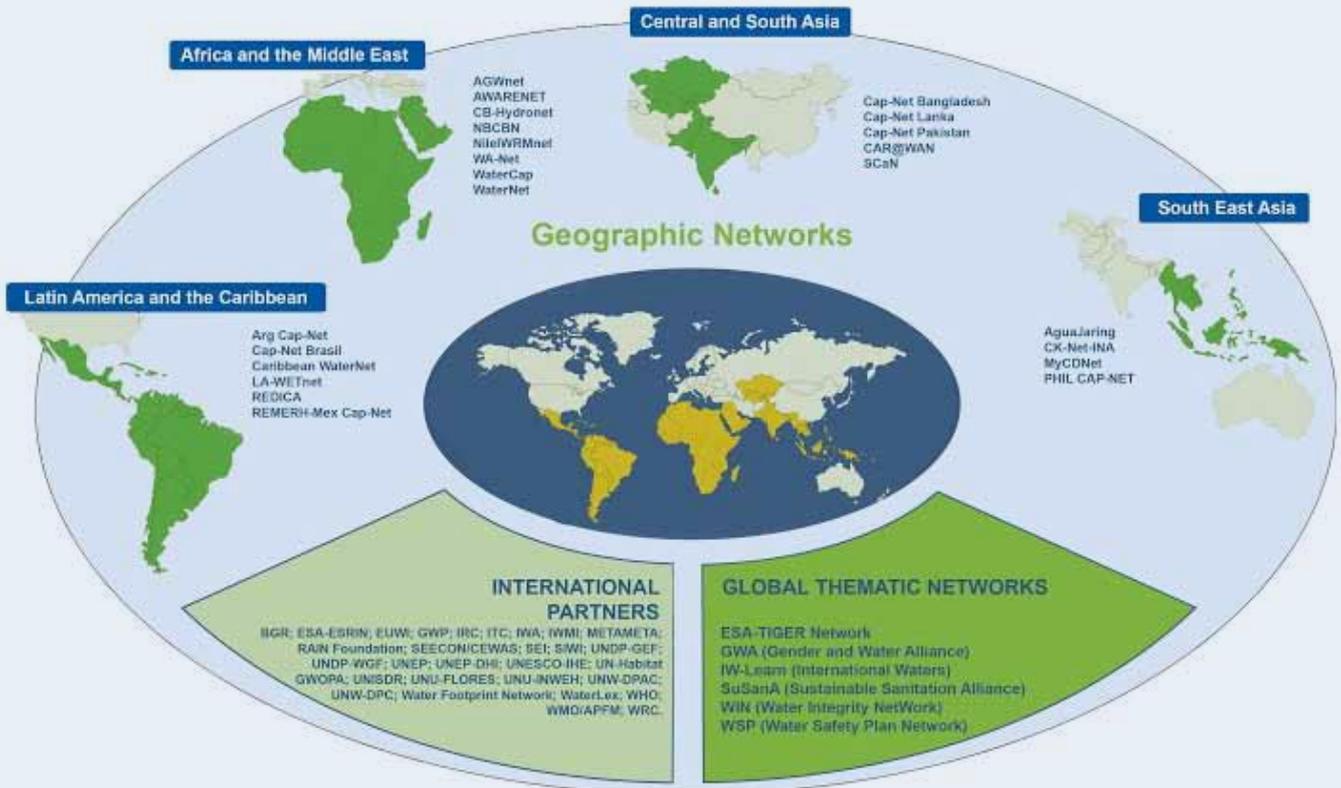
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SUMMARY OF ACTIVITIES

NO.	ACTIVITY	TARGETS IN WORK PLAN 2015	ACHIEVEMENTS BY END-NOVEMBER 2015	LEVEL OF ACHIEVEMENT BY YEAR-END	NUMBER OF COUNTRIES REACHED
1	Capacity development	580 people trained, 34 courses supported	1348 water stakeholders and 496 school students trained, 45 courses supported		
1.1	Climate resilient integrated water resources and coastal management	260 people trained, 13 courses supported	426 people trained through 15 training courses supported	Highly satisfactory	49
1.2	Climate resilient access to water supply and sanitation	140 people trained, 7 courses supported	449 people trained through 8 training courses supported	Highly satisfactory	21
1.3	Protection of trans-boundary surface and ground waters in a changing climate	60 people trained, 3 courses supported	129 people trained through 5 training courses supported	Highly satisfactory	10
1.4	Cross-cutting areas	120 people trained, 6 courses supported	344 people trained through 13 training programmes supported	Highly satisfactory	69
1.5	Innovative learning and educational programmes	3 virtual courses, 2 water in school programmes are supported	4 water in school programmes has been supported, virtual campus operated and hosted 4 training courses	Highly satisfactory	4
2	Strengthening partnerships	60 network members trained, 3 courses supported	21 network members trained through Training of Trainers, 14 network leaders trained on network management, 2 courses supported		
2.1	Capacity developers trained	60 network members trained, 3 courses supported,	21 trainers trained through 1 training course conducted	Not satisfactory	8
2.2	Network management	18 networks receive support, annual network managers meeting held, and one network attachment work with the secretariat	20 networks received core support, 28 networks partnered in various ways. Network managers meeting conducted, 1 network attachment worked with the secretariat, 14 network leaders trained through 1 regional course conducted on network leadership	Highly satisfactory	120
2.3	Partnership development	1 technical consultation organised, WWD activities supported partnerships maintained	1 technical consultation conducted, programme WWD activities supported through various materials developed and disseminated, participated in 10 meetings involving partners	Satisfactory	
3	Knowledge Management				
3.1	Development of training materials	3 training packages finalised, 2 packages initiated	2 training packages finalized (Eco systems, HRBA). 2 new training package initiated (coastal zone management, indigenous people in IWRM)	Not satisfactory	
3.2	Information dissemination, communication and case studies	Operational website in English and Spanish; improved communication	English and Spanish websites improved in its appearance and performance. Communication strategy development initiated 4 brochures designed and printed, a short video clip produced on Cap-Net in achieving SDGs	Highly satisfactory	
3.3	Monitoring and learning plan implementation	15 MELP reports submitted	MELP tools revised and one online session conducted to introduce revised tools. On-going technical reporting has improved. 15 outcome monitoring reports received from networks.	Satisfactory	



Cap-Net Secretariat team



Cap-Net network managers and partners meeting 2015





INTERNATIONAL NETWORK
FOR CAPACITY DEVELOPMENT IN
SUSTAINABLE WATER MANAGEMENT
(CAP-NET UNDP)

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